



Cornwall Heritage Trust

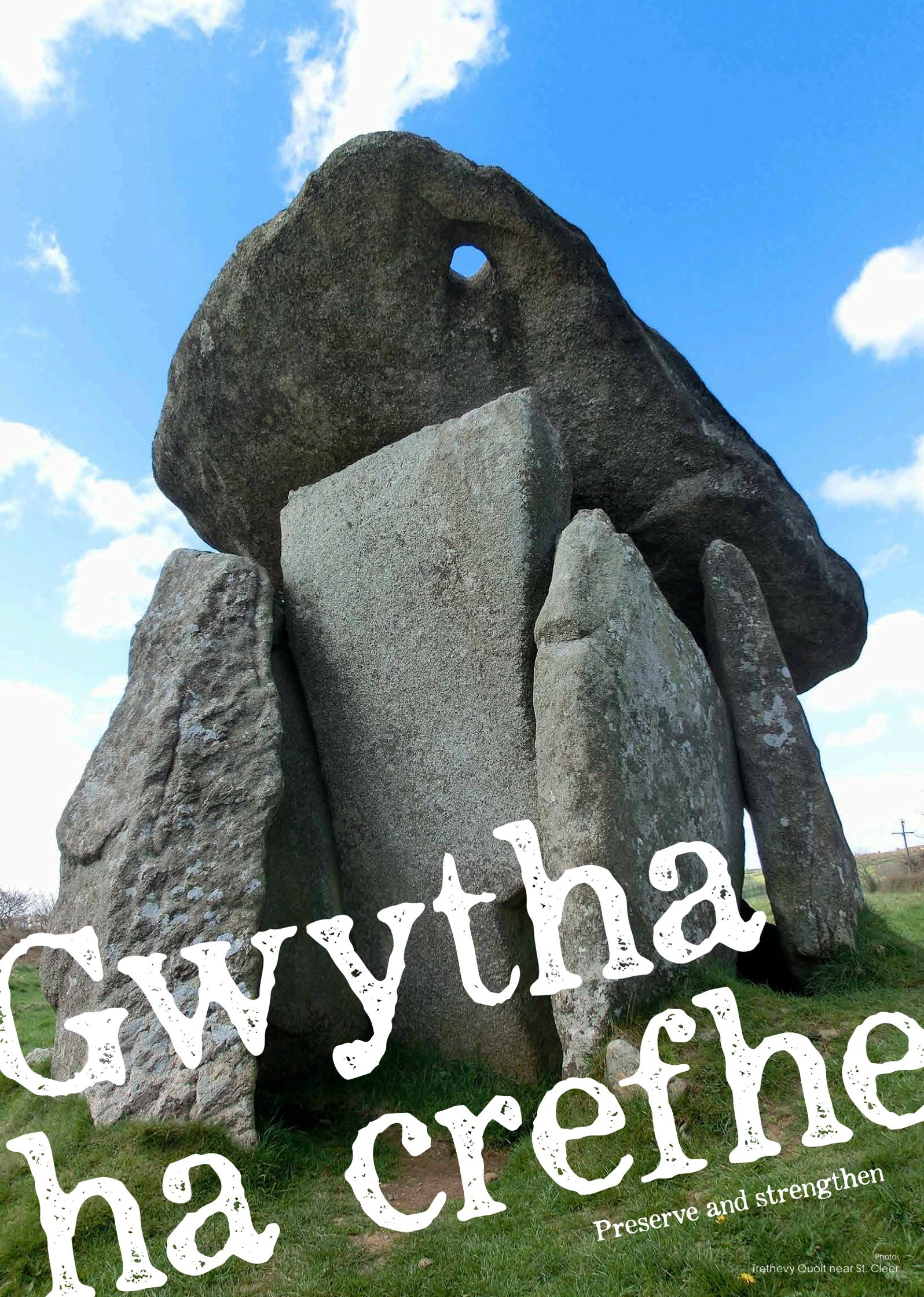
Trest Ertach Kernow



Annual Review 2014

Daswel Bledhynnyek 2014



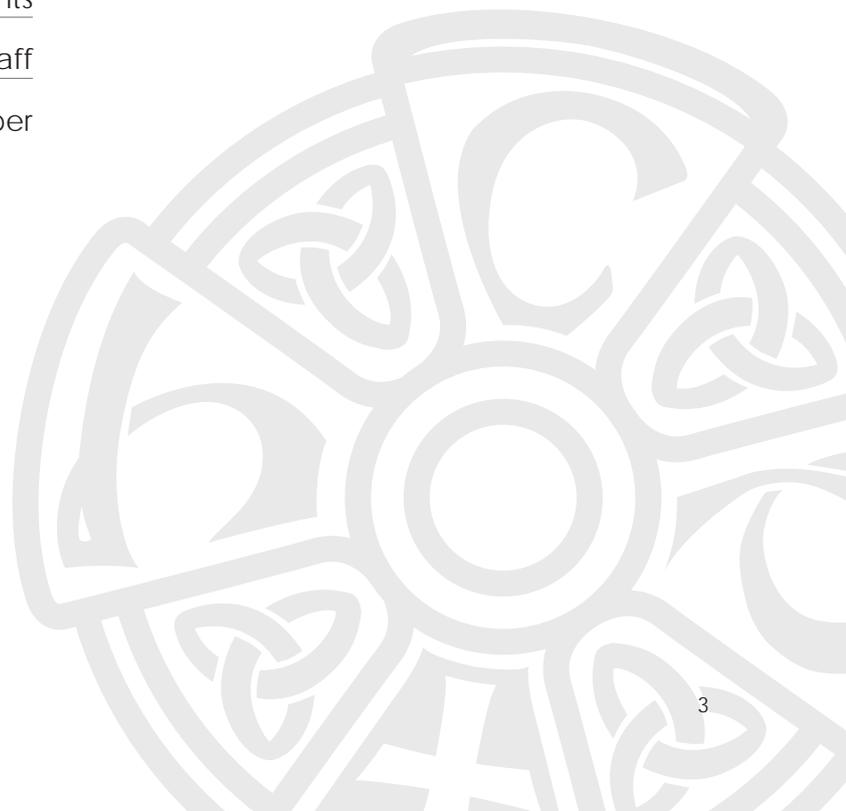


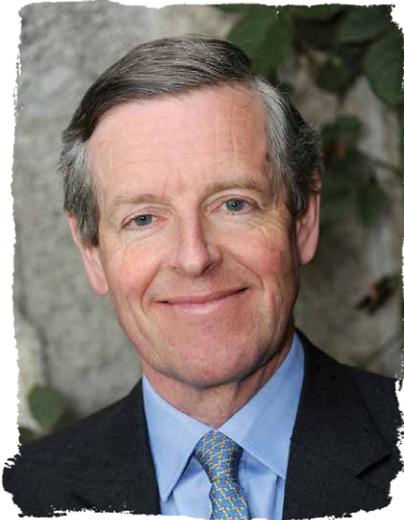
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Preserve and strengthen

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Colonel Edward Bolitho OBE
Lord Lieutenant of Cornwall &
President of CHT



President's Foreword Raglavar an Lewydh

This has been a tremendously exciting year for the Cornwall Heritage Trust and I am therefore particularly delighted to welcome members to our new "Annual Review", which we hope will give a more interesting and enlightening account of the work of the Trust over the past year.

Thanks to an extraordinarily generous legacy from Kenneth Howard Mills, the Trust's financial position is stronger than ever before, making it even better placed to carry out the enormously important conservation work on the property in its ownership, in addition to all its other charitable efforts.

This legacy coincides with the development of plans for restoration of the Treffry Viaduct, at a cost of several million pounds and with – we hope – the help of the Heritage Lottery Fund; a bid is in preparation now. This is really important work and I hope members will give it their support over the next few years, showing your interest and ideally giving practical help through fund raising.

The Review contains reports from the Trustees whose responsibility it is to oversee the

different aspects of the Trust as well as general information which we hope you will find useful. Many thanks to all concerned for drawing up the report and for all the work they have done in support of the Trust over the past year.

“ There is a huge amount to be proud of in the work of the Trust and a great deal to look forward to.

Finally may I take this opportunity to thank you all for your support to us in our endeavour to preserve and maintain our Cornish heritage. There is a huge amount to be proud of in the work of the Trust and a great deal to look forward to. ■



Treffry Viaduct



Dr Garry Tregidga
Director of Institute of Cornish Studies

To create a dynamic and confident Cornwall the starting point must surely be to pass on a sound knowledge of our rich and distinctive story to younger generations.

Message of support from Dr Garry Tregidga

Messach a Skoodhyans

In the year when the distinctive history and culture of Cornwall was finally recognized by the British government in line with European rules for the protection of national minorities it is appropriate that we recognize the valuable work carried out in these areas on an everyday basis by the Cornwall Heritage Trust. In the first place the sites managed by the Trust are symbolic of the rich history of Cornwall. From the Bronze Age heritage of Sancreed Beacon in the west to the spiritual site of Dupath Well in the east there is a sound geographical spread in its portfolio of properties. Similarly, we can point to a diversity of time periods evident in landmarks like the Iron Age village of Carn Euny and the nineteenth century grandeur of Treffry Viaduct. But the Trust's activities are not restricted to site maintenance. By promoting a greater understanding of Cornwall's history

through its educational bursary scheme, partnership initiatives with related organizations, grants to local heritage projects and activity events with Cornish schools it is rightly embracing a wider role as the lead custodian of both our built and intangible heritage. The varied work of Cornwall Heritage Trust is therefore essential since in order to create a dynamic and confident Cornwall in the future the starting point must surely be to pass on a sound knowledge of our rich and distinctive story to younger generations. ■



Lt Col Philip Hills

From the Chairman

Dhyworth an Kaderyer

The past year has been one of greatly improved financial status with the receipt of a major legacy ('the Mills Legacy'). This has opened up opportunities for the Trust to take up key challenges within its mission of protecting and supporting Cornwall's unique heritage. In the second half of the year trustees undertook a strategic planning review to set a five year framework for action.

One immediate outcome of this forward planning is the new "Annual Review " which I hope you will agree is a much improved report on all the different aspects of the Trust's work as reported by the lead trustees of each of the various portfolios. I am confident that you will find it more stimulating and informative than the original format of the Chairman's Report at the Annual General Meeting each year.

The Trust's new objectives include the aim of developing and expanding the Trust's work in protecting key heritage properties, expanding grant support for heritage protection and extending the Trust's roles in heritage education and heritage promotion. An additional key planning aim is to make the Trust more widely known in Cornwall and we are at present working actively with other organisations including the Institute of Cornish Studies and Cornwall Council in order to achieve this aim.

Highlights of the past year included an invitation to a Royal Garden Party where the Trust was represented by Carl Roberts and Lamorna Spry, and a visit by our Royal Patron, HRH Prince Charles, Duke of Cornwall to open the newly refurbished "Old Duchy Palace" at which the Chairman and our secretary, Madeleine Baker, were

presented to his Royal Highness. Another important event was the opening of the Carmears Tramway Incline, which has been completely renovated and was attended by everyone who had been involved in the project including the children from the local primary schools.

As you will see the Review includes up to date reports on developments at the important heritage properties owned or managed by the Trust, also on the Grants we have made and our growing support in the field of heritage education designed to foster understanding of and commitment to preserving Cornwall's Heritage into the future. I would like to thank Clare Jacques and Brian Salmon (Education) and Mike Hawkey (Property) and Lamorna Spry (Education and Information Technology) for their outstanding work for the Trust. I would also like to thank our Treffry Viaduct Trustee, John Smith, for his valuable contribution and high level of commitment to investigate solutions for the renovation of the Viaduct where a joint project, working with Cornwall Council, is now being taken forward.

It is through the work of the Trustees that the Trust continues to be a highly motivated charitable organisation and we are fortunate to have a team of highly committed Trustees to carry the Trust forward in the coming year.

As always a lot of time and effort goes into the daily running of the Trust and on your behalf I would like to thank all the Trustees and of course Madeleine, our secretary, for their loyalty and dedication to the Trust and for their support to me throughout the year. Four Trustees have resigned, Mrs. Sue Marriott, Mr Peter Butts, Mr John Welham and Mr Gerry Brain and I would like to thank them for their highly valued contribution to the Trust and send them our very best wishes for the future. It is through the work of the Trustees that the Trust continues to be a highly motivated charitable organisation and we are fortunate to have a team of highly committed Trustees to carry the Trust forward in the coming year. ■

Heritage Promotion

Avonsyans Ertach

This year was an important stepping stone for the Trust in promoting Cornish heritage and inspiring communities to appreciate the wonderful historic sites right on their doorsteps.

A community picnic at Treffry was organized with children from Luxulyan School and two other heritage organisations, Friends of Luxulyan Valley and the Institute of Cornish Studies. The idea was to recreate the atmosphere of the Victorian era where trains filled with visitors would arrive at the Treffry viaduct to experience the beautiful valley but also the amazing sight of the viaduct itself. Local musicians played Cornish songs, the local bakery supplied pasties and the pub supplied soft drinks.



When the children first caught sight of the viaduct, having walked up the valley and learnt about its history, they were overawed, expressing words such as 'amazing' and 'awesome'. It was certainly a memorable day and in terms of heritage promotion, it not only inspired the local community but it attracted important media attention.



▲ Exhibition stand used at Trevithick Day and the Royal Cornwall Show

The Trust continued to develop links with other heritage organisations such as Bewnans Kernow and there was continued development of the website and social media channels. In parallel, we developed the foundations for presentations at major show events such as Trevithick Day and the Royal Cornwall Show.

Internship Support

As part of an EU funded initiative, the Trust was fortunate to have the assistance of a German postgraduate student in World Heritage from Berlin University on a 3 month internship. Her main task was to look at how the Trust could improve heritage promotion and communication and the results are now forming the foundation of a new 5 year Communication Strategy.



◀ Jasmin Ehrhardt receiving a token of thanks from the Chairman

Property Report Derivas Kerth

It was a very eventful year for the Trust's properties, in particular the Treffry Viaduct and Sancreed Beacon with major decisions being taken and management work undertaken. Arrangements with English Heritage continued with the Trust responsible for the management of Carn Euny, The Hurlers and five other key sites in Cornwall.

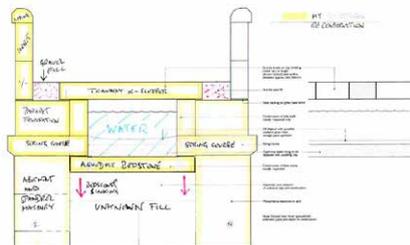
Treffry Viaduct

The Treffry Viaduct in the Luxulyan Valley is a spectacular ten-arch granite bridge, opened in 1842 to carry a horse-drawn tramway and leat 100 feet above the valley of the River Par. It was the first all-masonry viaduct to be built in Cornwall. During the period covered by this Review, the Viaduct has continued to pose the greatest challenge of all the properties in the Trust's portfolio. Many recent visitors to the Valley will have remarked on the fact that there is at present no water flowing across the aqueduct channel, and the Carmears Leat (the higher leat) is dry. A large part of the magical appeal of the valley has always been the water running in the leat system – and especially across our Viaduct which is an aqueduct as well as a horse-drawn tramway bridge. Sadly, however, we have been forced into the position of shutting down the water by events outside our control. Early in June 2013 an inspection revealed a new and very serious leak from the base of the southern abutment. This leak was so large as to undercut the lower leat bank, posing a real risk to the footings of the masonry and more water was now escaping than was making its way across the Viaduct and onwards towards the Wheelpit. The decision was therefore taken to shut off the flow of water completely on June 11th, and the Viaduct has been dry since then.

The base of the aqueduct channel is formed of granite lintels and these are only supported by a layer of packed infill. Over the 170 years since the structure was built, the lintels have gradually settled and sunk into the fill, often in an uneven fashion. This movement



Above: Treffry viaduct over the valley of the River Par



Left: Cross section the the viaduct.

has opened up the horizontal joint between the bedstones and the sides of the channel, allowing water to escape outwards and downwards through the supporting masonry.

It is clear that the time for piecemeal repairs is past and that a long-term engineering solution is needed. In the second half of the financial year we continued to work up an application to the Heritage Lottery Fund in partnership with Cornwall Council, the Round One Bid to be submitted in August this year. This bid is for the full refurbishment of the aqueduct channel and all remedial works to the structure, at a cost of £2.02m for the Viaduct alone, and a total cost of £3.98m to include the whole leat system and other works in

the wider valley. Everybody involved with the Luxulyan Valley, local residents, the Friends of the Valley, Cornwall Council, and of course the Cornwall Heritage Trust, wishes to see the water running across the Treffry Viaduct once again. Behind the scenes, a great deal of work is going on to make sure that this can happen. If the Lottery bid succeeds and grant aid is forthcoming, we will still need a large sum of match-funding to make up the full amount. The Trust is therefore ready to launch a campaign of fund-raising towards this end, and we hope that members, the Friends, parish councils and local schools will have a part to play in this.



Sancreed Beacon

Controlled burning of scrub on Sancreed Beacon

This beautiful stretch of natural moorland offers both a spectacular view across Mounts Bay and a wide variety of flora, fauna and historic remains.

In previous years much preparation work had been undertaken such as fencing and the construction of entrance gates, to enable major changes to the Beacon during the year. Four hardy Dartmoor ponies, who are managed by a local farmer, were introduced to control the spread of gorse, bracken and scrub. It is believed it is the first time the Beacon has been grazed for over 70 years.

In September, Natural England approved a 'Higher Level Stewardship Agreement' with the Trust for a 10 year period. This involves a payment to the Trust of £5,017 per annum for prescribed management activities, such as the costs of grazing ponies, and payments of £4,943 per annum for prescribed capital works during the first two years of the Agreement.

In October approximately 7 hectares of the Beacon was cut mechanically by a local contractor using a tractor and flail as part of the capital works. The removal of impenetrable scrub greatly improved the area of the Beacon available for grazing with the aim of bringing back the heather-dominated heathland; it also 'opened up' areas enabling improved public access and making the archaeological remains more visible.

During November and December many of the key paths across the Beacon were widened

to improve access and act as fire breaks with a further 4 hectares of scrub cleared as part of the implementation of the Agreement with Natural England. In January, a Management Plan for the heathland part of the Beacon was completed by a local Environmental Consultant. This was the first time such a document had been produced for any of the Trust's sites and set out management policies and identified works to be undertaken over the next few years. Tree planting took place on the northerly part of the designated 'woodland' area at the end of February and over 250 native deciduous hardwoods were planted by local volunteers. A Woodland Plan was agreed by the Trust which set out management prescriptions for the area.

The first controlled burning took place on 18 March as part of the Management Plan requirements. Led by a local 'burning expert', it was supported by a number of locals and went off in a text book fashion. Swaling, as it is known, is a traditional way of controlling scrub and encourages the regeneration of heather.

The works undertaken during the year resulted in major changes not only in the management of the Beacon but its appearance and accessibility and it was encouraging that so much change was supported by local people. Tony Hole, a local resident and Parish Councillor, was appointed as a Trustee and played an important role in the management of the site.

Above:
Ponies enjoying Sancreed
Beacon, Penwith.

Castle-an-Dinas

Castle-an-Dinas is one of the largest and most impressive hillforts in Cornwall with panoramic views across mid-Cornwall. There is normally a Midsummer bonfire on the summit held by the St. Columb Old Cornwall Society but because of inclement weather on June 23rd it was unfortunately cancelled.

The year was marked by the start of a grazing agreement with a local farmer and the introduction of a small number of sheep to naturally control the grass sward and stop the spread of scrub.

In September, Natural England approved a 'Higher Level Stewardship Agreement' with the Trust for a 10 year period. This involves a payment to the Trust of £1,269 per annum for prescribed management activities such as the costs of grazing.

The Trust agreed to purchase a strip of land on the southern side of the 'rings' to enable a new and improved access to the site and reduce erosion to the former ramparts. It was also agreed to produce a Management Plan for the hillfort which would identify future works.

There were developments with the area of former mine buildings next to the parking area with Planning Permission being granted for housing which will have implications for the Trust in future.

5 paintings were produced depicting the site in ancient times and also during the mining era which will be reproduced on boards as improved visitor information. The site continued to be well frequented.



Castle-an-Dinas



Artists impression of life on the hillfort



Artists impression of life on the hillfort



This was the largest wolfram mine in Cornwall

The Trevanion Culverhouse

This well preserved 13th to 14th century dovecote (pigeon house), with its wonderful keystone roof, on the outskirts of Wadebridge continued to be looked after by local resident and Trustee, Dawn Hunn and her husband Nick. This unusual building was kept in an excellent condition but its location, tucked away in a residential area meant that visitor numbers were difficult to determine.



Sites managed for English Heritage



Carn Euny in West Cornwall, a well-preserved Iron Age village with a stunning fogou, continues to be well managed by a local custodian employed by the Trust and was popular with visitors throughout the year including visits by schools.



Tregiffian Burial Chamber, a superb example of a Neolithic or early Bronze Age Entrance Grave, is located by the roadside on a grass verge near Merry Maidens Stone Circle and managed by a local custodian employed by the Trust.



St. Breock Downs Monolith or 'menhir' received minimal vegetation management by the Trust. Extensive work to an adjacent wind farm which began this year, although not affecting the stone itself, has affected its surroundings.



St. Doniert's Stone consists of two finely worked stone pieces of a 9th century cross or crosses near St. Cleer and continues to be well managed by a local contractor which has made the rather formal setting very presentable to the large numbers of visitors.



Dupath Well, tucked away south of Callington, is an almost complete and charming c.1500 granite-built Well House set over a Holy Well and is managed by an adjacent farmer employed by the Trust.



The Hurlers on the southern side of Bodmin Moor consists of three early Bronze Age stone circles. It is one of the best examples of ceremonial standing stones in the south-west and is associated with many Cornish legends. Being a popular site with visitors, a number of problems emerged with the adjacent car park owned by the Local Authority which are to be resolved in 2014. Gorse management on the site was identified as a further issue to be dealt with.



Trethevy Quoit near St. Cleer is perhaps the best preserved Portal Dolmen in Cornwall and was well frequented by visitors, although sub-standard visitor information was identified and is due to be addressed later in 2014. The site receives regular vegetation management around the Quoit by a local contractor employed by the Trust.

Trust Finances

Arghansereth an Trest

The year 2013/2014 saw a significant uplift to the Trust's financial affairs due to the receipt of a major donation (the Mills legacy) which now enables us to both underpin a major project at our largest asset (the Treffry Viaduct), as well as providing funding for material growth in our charitable work and infrastructure.

In consequence of the legacy, an overall surplus of £2.023m was achieved, compared to a budgeted deficit of circa £40k requiring a planned drawdown from reserves. After taking account of realised and unrealised losses on investments following transfer and restructuring of the legacy portfolio, the net increase in funds to 31 March 2014 was £1.994m. The report by the Trust's auditors, Robinson Reed Layton is unqualified and states that the 'financial statements give a true and fair view'.

Excluding the Mills legacy, the Trust's income in the year amounted to over £57k, including investment income, compared to £39k in the previous year. Total resources expended increased to £75.4k compared to £74k in the previous year.

Expenditure on our core activities has remained broadly similar to 2012/13. This included land management operations at properties owned or managed by the Trust and also heritage grants, heritage promotion and educational programmes. In addition to work on the Treffry Viaduct discussed below, initial steps were taken in various areas, reflecting a general expansion of charitable activities. There was increased spend on site protection measures at key sites and additional spend on promotion and publicity materials, intended to support growth of work in 2014 and future years.

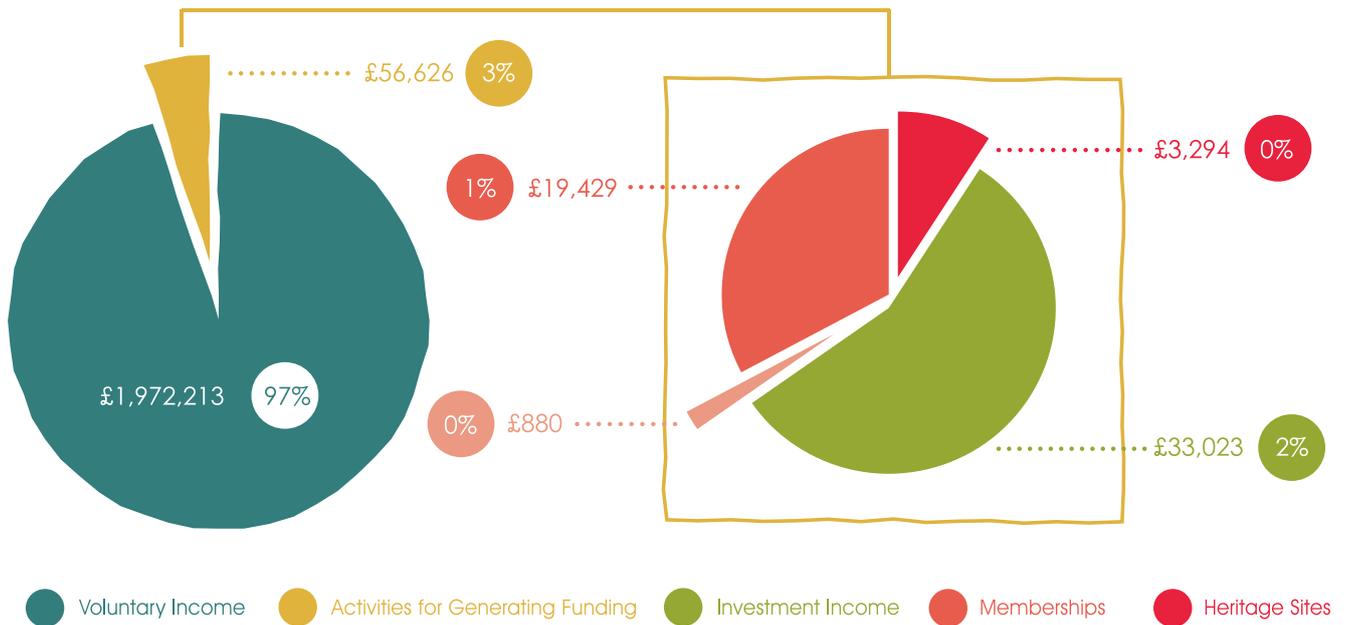
The Trust seeks to ensure that the bulk of its income is applied to its charitable activities, and excluding investment management costs deducted at source, around 90% of income is applied to these and 10% to administration and governance costs. During the year the Trust also

worked in partnership with Cornwall Council to develop plans for a major restoration of the aqueduct within Treffry Viaduct. It was originally planned to undertake temporary works, supported by English Heritage, but Trustees agreed to apply for a Heritage Lottery Fund in 2014 to enable completion of the whole restoration project. As discussed below, the Trust has made a major commitment of funds towards supporting this £4 million project, which also affects the whole Luxulyan Valley World Heritage Site.

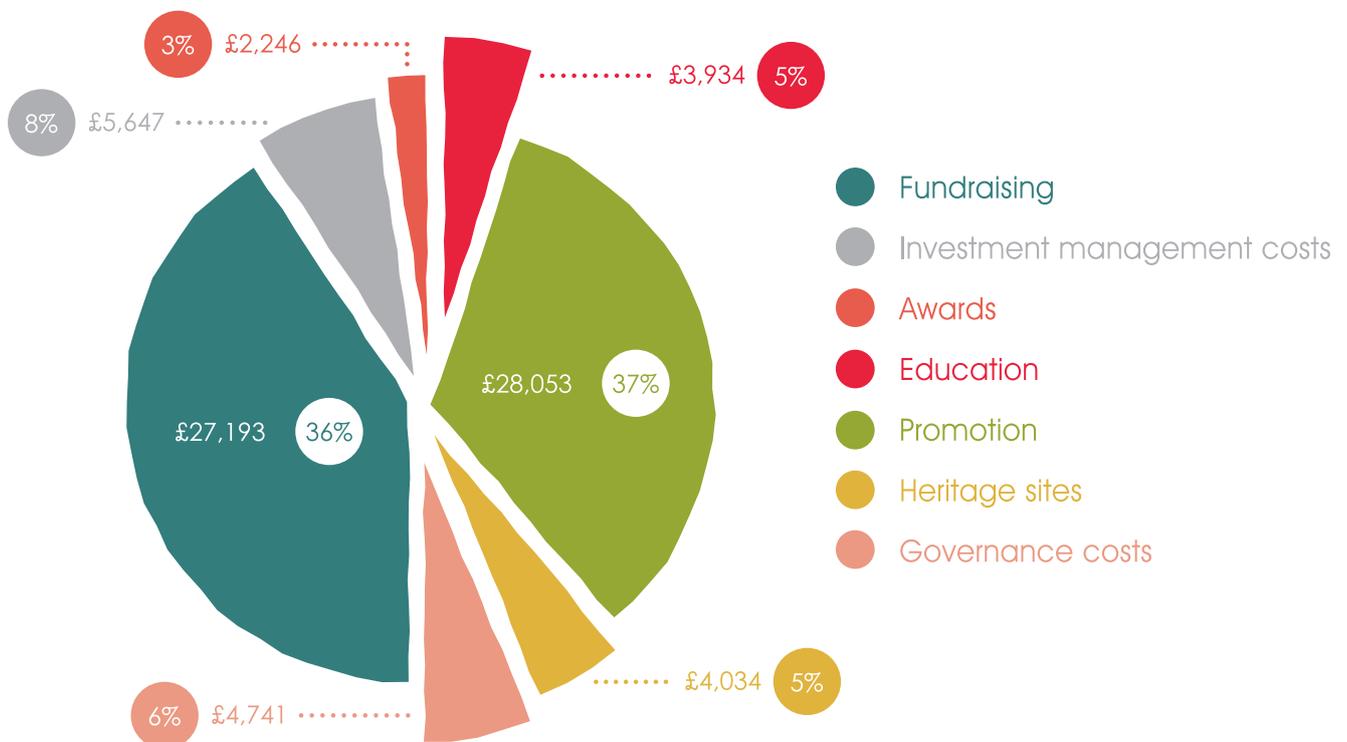
The Trust's total funds at 31 March 2014 were £2.54m, compared to £0.54m the previous year. This is made up of £2.47m unrestricted reserves, which includes £750k of Designated Funds that have been approved by the Trustees to be earmarked for the Treffry Viaduct project and future works. Restricted Funds, that is those that are required to be applied on specific activities as specified by donors, amount to £63k.

The Trustees' policy is to maintain free financial reserves of between £50k to £100k per annum over the existing 5 year Strategic Plan period (2014/15-2018/19) to support each year's current expenditure and so justify a basic level of £500k unrestricted reserves. Above that figure additional reserve funds provide the benefit of generating additional annual investment income, helping to support each year's current expenditure and so reducing the drawdown of funds to sustain the Trust's work into the longer term. Also for the period covered by the Strategic Plan and its vision for a wider role for the charity, such funds provide room for establishing further designated funds, for example, to support a site acquisitions strategy and funding for longer term maintenance of Treffry Viaduct. ■

Income in 2013/14



2013/14 Spend



This information is consistent with the Statement of Financial Activities and Balance Sheet derived from the Trust's financial statements, which received an unqualified audit report from Robinson Reed Layton and were accepted by the Trust's Council on 11 September 2014. Copies of the Trust's financial statements are made available on the Charity Commission website, or alternatively by writing to the Trust's Offices at 5, Kerns House, Threemilestone Industrial Estate, Truro TR4 9LD.

Grants

Grants

During the past year, the Trust has been delighted to support a number of local heritage projects.



Tin Works near Truro from King George III's Topographical Collections

Plen-an-Gwary, at St Just-in-Penwith, is a scheduled ancient monument and arguably the oldest working theatre in Britain and the Trust awarded £1,000 towards the cost of a new production base and archive.

Cornwall Wildlife Trust were granted £3,153.28 to help restore one of the crossing points behind the powder mills at Kennall Vale Reserve.

The annual **Cornish Wrestling** event took place at St Mawgan in July and the Trust was proud to grant £336 to purchase the trophies for the tournament.

A grant of £2,105 was awarded to the **British Library** towards the conservation and photography of the Cornwall related items in King George III's topographical collections and which will be made available free to the public on The British Library website.

A grant of £500 was awarded to the **Wayside Museum** to enable a Trust to be formed so that the museum could enter public ownership

St Erth Parish Church Hall is a beautiful building which is Grade II listed and regularly used and valued by community groups. It was desperately in need of a new roof and the Trust awarded £1,000.

The Cornish Language Fellowship was awarded £250 towards a community project in the Lanivet, Heamor and Tolgus areas to help identify, collate and interpret local Cornish place and family names.

The Trust is keen to support communities and, in particular, to inspire young people and so £900 was awarded to the **Artists Mark Map Project** which aims to encourage young people and families to uncover hidden stories and produce a map or guide to interest other young people and families and visitors to St Ives.

In 2015, there is to be a **conference on Cornish Architecture** which will be a collaboration between the Cornish Buildings Group, Cornwall Heritage Trust, Yale University and the National Trust. The conference will be celebrating Peter Beacham's wonderful new Pevsner Buildings of England volume on Cornwall. The Trust granted £500 towards the 1 day conference.

The Trust has supported repairs to the **Penzance Jewish Cemetery** with Grade II Listed walls and the Bet Tohorah (ritual cleansing area by granting £1,375.

Cornwall Historic Churches Trust received £2,000 towards maintenance work.

St Piran's Trust

Trest Sen Peran

Cornwall Heritage Trust has supported the restoration of St Piran's Oratory for many years and we are thrilled that after the wonderful efforts of the St Piran's Trust, a long awaited dream is to be realized!

After 15 years of campaigning by the St Piran's Trust, St Piran's Oratory is finally being rescued from the sands for public appreciation. The Oratory is believed to be the oldest four walled Christian building on mainland Britain and is iconic for Cornwall. The black and white flag of St Piran, the patron saint of Cornish tin miners, represents molten tin flowing from black rock, and has been adopted as the national flag of Cornwall.

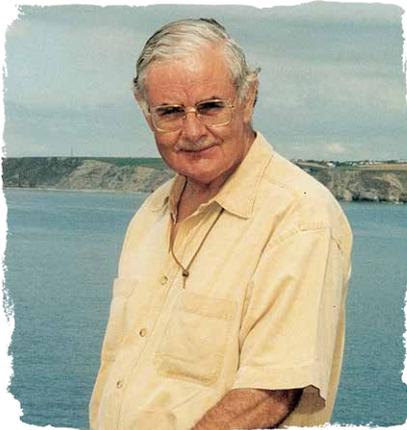
The phased excavation commenced in February, with a team of volunteers working under the direction of Cornwall Council Archaeologist James Gossip. After the wettest winter for 100 years pumping was a daily requirement. It was an emotional moment for the team, when the removal of the artificial dune revealed the surrounding concrete shell, the archway into the oratory, and the top of the altar. The second stage will now follow in autumn of 2014, when the oratory will finally be conserved for local people and visitors to visit.



Sir Richard Trant Memorial Award

Piwas dhe Gov Syr Richard Trant

This award is in memory of Sir Richard Trant, Chairman of the Trust from 1992 to 2005, and is given each year to an individual who has contributed significantly to preserving Cornwall's unique heritage.



Sir Richard Trant

Sir Richard Trant was a Cornishman of extraordinary talents. After a very distinguished career in the Army he retired to his beloved Cornwall and dedicated his remaining years helping to promote Cornwall's heritage both in Cornwall and much further afield.

Previous 'heroes of heritage' have been Tony Pawlyn, Hugo White,

Andrew Langdon and John Cuthill. All the recipients of the award have achieved a standard of excellence in a field of study completely different from their 'day job' and are an example of modest and unassuming dedicated scholarship.

At last year's Annual General Meeting, our president Colonel Edward Bolitho, Lord Lieutenant of Cornwall, presented the Sir Richard Trant Heritage Champion Award for 2013 to Cedric Appleby for his work on religious non-conformity in Cornwall.

As Cedric Appleby's nominator said, 'Anything you want to know about local history – ask Cedric. If he does not have the information, he will know someone who does.'

Cedric is the pre-eminent historian of St Erth and its local area and contributes many articles to the Old



Cedric Appleby receiving his award from the President and Chairman

Cornwall federation journal. He has charge of the Penzance Old Cornwall's archives which he has organised at the Morrab library in Penzance, where he also volunteers. He also works as a volunteer at Truro Museum and the Cornish Studies library in Redruth.

Chairman of the trust, Lt Col Philip Hills said 'Cedric is a worthy winner from a distinguished group of nominees. We are pleased to recognise his valuable contribution to Cornish heritage.'

Education Adhyskans

Once again, this year has shown how essential education is inspiring children to take a lifetime interest in their local heritage as well as meeting our aim to 'preserve and strengthen' (gwytha ha crefhe).

We discovered that the rising cost of transport is a major problem for schools, which is why our transport grants continue to be so important. As a result, there were highly successful visits to sites such as The Hurlers and Carwynnen Quoit. With the increasing demands on teachers' time, this year has also focused on providing additional teaching resources to complement our existing lesson plans, available for download from the website. In conjunction with the Institute of Cornish Studies and the University of Exeter, we funded a project entitled 'Landmark Travels' which involved some 'very special suitcases'!

The idea was piloted at Luxulyan and St Just Schools and the resources developed by the children were placed in the suitcase to enable other schools and local communities to explore and learn about the marvellous historic landmarks right on their doorstep. The project, 'Viajys Tirnos - agan termyn eus passys yn trog', translated as 'Landmark Travels - our past in a suitcase', involved a specialist team to help inspire children and teachers

through workshops centred on Cornish landmarks such as Carn Euny and Treffry Viaduct. Children had the chance to study their local heritage and, with the help of the mystery contents of the suitcase, to respond creatively using a range of techniques. These included storytelling, sculpture, painting, digital media, collage and poetry. At the end of each workshop, children's responses were folded, posted and attached to the inside of the old suitcases, to enable them to be made available to the next school and inspire more young people to carry on this important work.

This project offers a different and innovative approach to engage people of all ages with their local heritage, spreading knowledge about Cornwall's exciting historic landmarks.

An application is now being made to the Heritage Lottery Fund to extend the project across schools in Cornwall.

Finally, our bursary scheme continues to support academic study by providing up to £1k to post-graduate students researching various subjects related to Cornwall. This year, one such recipient was Melissa Muir who received the award to further her studies in the Cornish economy. ■



Developments & Achievements

Agan Displegyansow ha Sewyansow

Receipt of the major legacy of nearly £2m from the Mills Estate opens up exciting opportunities for the Trust to develop its charitable work over the next few years in line with its mission. In order to minimise risks, the Trust has appointed an external investment manager to provide the best management and security required to underpin the Trust's future operations. Trustees and members can now have confidence that the funds are professionally managed and spread across a broad investment portfolio. Due to the increased financial scale of the Trust's operations, formal audit is required and the Trust has appointed Robinson Reed Layton as auditors. In other fields, steps have been taken to improve the Trust's promotion, website and publicity materials as well as developing partnership links with organisations such as Cornwall Council, English Heritage, the Institute of Cornish Studies, Exeter University and Natural England.

A major step forward was the development of the Trust's first Strategic Plan, setting strategic objectives and priorities within a planning framework covering 2014/15 to 2018/19. The document was circulated to key partner bodies and constructive comments have been noted for the future. The Plan guided the development of the Trust's expanding agenda and formed the basis of the business plan and budgets for 2014/15.

In the field of heritage protection, the main project remains the restoration of Treffry Viaduct but further work is being undertaken to develop and improve all the sites owned by the Trust. Site management plans are currently being formalised in partnership with other organisations such as Natural England. Future plans also include the establishment of criteria for acquiring more priority and 'at risk' heritage sites to increase the overall portfolio. Separately the Trust will continue to provide grants to other bodies to support heritage protection activities and to increase the aggregate level of grants given annually over the Plan period.

The Trust is also committed to a significant expansion of heritage promotion in the education sector and local communities. We aim to build on the excellent links established over the last year with the Institute of Cornish Studies and seek to significantly expand work with schools and communities, particularly relating to the Trust's own heritage sites. In addition, the Trust will expand its work to combine promotion of Cornwall's unique heritage with publicity for the Trust itself.

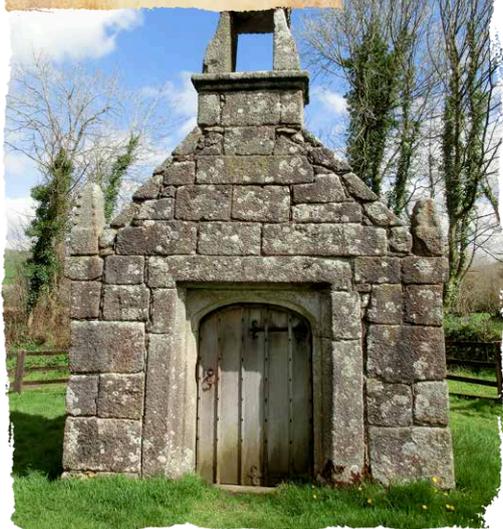
Finally, we will be endeavouring to improve on the Trust's internal infrastructure and staffing resources in order to maximise the benefits of the Mills legacy. In line with this, an important element of the strategic objectives will be to further engage with other organisations and communities to develop successful partnership working, to grow the membership and produce inspiring publicity and communications agendas.

The Trust recognises the need for measurable performance targets and due to the planned expansion of its operations, steps are being taken to establish baseline figures to enable future year on year comparisons. Areas considered suitable for performance tracking include:

- Media coverage
- Growth in Trust membership
- Visitor numbers at CHT owned or managed sites
- Numbers of partnership meetings
- Number of CHT hosted events
- Numbers of funded school trips

Currently, however, there is only limited data available to analyse performance but the following table does provide some measure of activities, in terms of the Trust's support of local heritage projects and its online presence:

Performance measure	2011/12	2012/13	2013/14
Grant applications	12	13	14
Grants awarded	10	8	10
CHT Website Hits	N/A	6,155	10,866
Social media	N/A	Facebook 109 Twitter 42	Facebook 216 Twitter 107



Trustees and Staff

Fydhyadoryon ha Mayni

Lt Col Philip Hills

Chairman

Mr Carl Roberts

Hon Vice Chairman and member of Finance Committee

Mrs Clare Jacques

Vice Chairman and Chair of Education Committee

Mr Christopher Perkins

Vice Chairman and Chair of PR Committee

Mr Brian Hooper

Hon Treasurer and member of Finance Committee

Mr Mike Hawkey

Lead Property Trustee and Chairman of Property Committee

Mrs Dawn Hunn

Property Trustee, Member of PR and Sir Richard Trant Award Committees

Mr Brian Salmon

Education Trustee

Mr John Smith

Property Trustee

Mrs Dot Blackman

Member of PR and Sir Richard Trant Award Committees

Dr Lamorna Spry

IT Trustee and Member of PR, Sir Richard Trant Award and Education Committees

Mrs Twinkle Carter

Trustee

Mr Colin Edwards

Trustee and Chairman of Sir Richard Trant Award Committee

Mr Terry Knight

Trustee

Mr Nick Latimir

Trustee

Mr Donald Rawe

Member of Education Committee

Mrs Helen Rawe

Trustee

Mrs Ann Trevenen Jenkin

Trustee and Member of the Education Committee

Mr Tony Hole

Property Trustee

During the year the following Trustees were members of the Strategic Planning Committee:

Helen & Donald Rawe, Lamorna Spry, Brian Hooper and Brian Salmon

During the year the following Trustees were appointed:

Mr Mike Hawkey & Mr Tony Hole

And the following Trustees resigned:

Mr John Welham, Mrs Sue Marriott, Mr Gerry Brain and Mr Peter Butts





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 Cornwall Heritage Trust

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Cornwall Heritage Trust

Trest Ertach Kernow